ALFRETON PARK SCHOOL

School Improvement
Plan
2015-2018

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OUR VISION (AN IMAGE OF THE FUTURE WE SEEK TO CREATE):

LEARNING TOGETHER FOR PERSONAL SUCCESS.

Achieve success through individual person centre approaches that unlock potential.

Love of learning.

Friendly and supportive family ethos.

Right to a fulfilled life.

Engaging and fun learning environments that encourage all individuals to grow.

Thrive on curiosity, enjoyment and independence.

Opportunities to explore and attention to individual learning.

Nurturing potential and striving towards independence.

Pride in ourselves, our friends, our school and our community.

Adventurous opportunities and ambitious goals.

Responsibilities – for own learning and behaviour and to those around us.

Kind word, kind actions and kind thoughts.

OUR MISSION (WHAT WE ARE AND WHAT WE DO)

Alfreton Park School is a specialist community in which all pupils and staff strive to create a secure, welcoming and inclusive learning environment. Aspirational goals and inspirational teaching lead to all members of the community being active partners in learning; maximising independence and creating a love of learning.







THE SKILLS WE HOPE OUR TYPICAL STUDENT (ALFIE) POSSESS BY THE TIME THEY LEAVE ALFRETON PARK SCHOOL

Empathy
Enjoyment in life

Health

Active life style

Good values

Happy memories

Self-worth

Acceptable behaviour

Transferable skills

Life skills

Hygiene

Resilience

Good manners

Confidence

Decision making

Self-esteem

Social skills

Personal safety

Communication skills

Independence

Coping strategies

Tolerance

Numeracy/Literacy

Curiosity

WHAT ARE WE DOING REALLY WELL?

Child centred learning

Listening to children's needs

Providing exciting learning opportunities

Forest Schools√√√✓

Relationships between staff &

children√

Improved behaviour in the playground

Caring

PSCHE

Friendly

Welcoming atmosphere

PMLD provision

Early years

Residential opportunities

Swimming

Ways to inspire

Challenge pupils more

Family Support

Fundraising

Good role models

We see the child, not the disability√

Consistent approach

Support each other

Independence Playground

Promoting the organisation

Social Skills

Behaviour- manners/respect

Choice

Life Skills

Managing money

Interacting with the community

Celebrating school

Relationship with day centre

Annual reviews

Relationships with parents

Comenius

Residential

WHAT DO WE NEED TO DO DIFFERENTLY?

STAFF SAY:

More outside agencies into school

More sensory areas and resources

Team building day

Whole school Makaton/signing/PECS

Outdoor space/ bigger classrooms

A calm room

Expansion of school/pool Playground

Resources/equipment

New building

More laptops/IPads

Succession planning

PARENTS SAY:

A shop for work experience After school dance class Visiting musicians Parent Assemblies More after school clubs
Grow bulbs in the forest garden in pots
Grow herbs in pots
Outdoor pet - rabbits

OUR FUTURE AIMS:

Priorities

PRIORITY ONE: To secure the best possible outcomes for pupils by strengthening leadership skills of all stakeholders.

PRIORITY TWO: To secure the best possible outcomes for pupils by improving quality of teaching, learning and assessment

PRIORITY THREE: To secure the best possible outcomes for pupils by improving personal development, behaviour and welfare

PRIORITY FOUR: To secure the best possible outcomes for pupils by developing adequate premises and resources

Also

- To develop parent/carer support; extend range of support group work and greater range of social opportunities.
- To further develop use of outdoor learning and further develop enriched experiences in/out of school.
- To further develop links with wider community; including work experience, working with local schools and businesses and possible shop/cafe development.
- To continue to develop the range of accredited/qualifications for pupils.
- To improve communication with parents/carers, within school and to the wider community.

STATEGIC PLAN

ALFRETON PARK COMMUNITY SCHOOL

PERSONAL LEARNING - COMMUNITY STRENGTH

VISION

LEARNING TOGETHER FOR PERSONAL SUCCESS

STRATEGIC INTENT 2015-2018

QUALITY OF TEACHING LEARNING AND ASSESSMENT IMPROVING PERSONAL
DEVELOPMANET BEHAVIOUR AND
WELFARE

LEADERSHIP AND MANAGEMENT OF THE SCHOOL

DEVELOPMENT OF FACILITIES TO MEET CHANGING SCHOOL NEEDS

KEY AREAS FOR IIMPROVEMENT - SCHOOL IMPROVEMENT PRIORITIES 2014-2015

IMPROVE EFFECTIVENESS OF PERSONALISED PLANING AND PREPARATION FOR NEXT STAGE REVIEW OF PSHCE, SRE, E-SAFETY, SAFEGAURDING AND BEHVIOUR ANALYSIS

IMPROVE OUTCOMES FOR PUPILS
THROUGH EFFECTIVE LEADERSHIP FROM
ALL STAKEHOLDERS

DEVELOPING PREMISES TO BE FIT FOR PURPOSE

ACTION PLANS

SIP PRIORITIES

SPORTS PREMIUM PLAN

PUPILS PREMIUM PLAN

ACCESSABILITY PLAN

PERSON CENTRED PLANS/ CARE PLANS

PREMISES
DEVELOPMENT PLANS

*** ALFRETON PARK COMMUNITY SPECIAL SCHOOL CURRICULUM**

Teaching
starategies:
Sensory activities,
sensory intergration,
intensive interaction,
Teacch, Sherbourne,
living skills

Parents/ families/ other professionals

Person centred learning

Assessment: B squared, P levels Quest for Learning, MOVE, ASDAN and motor development emotional and social development

Routines and structured learning

National curriculum Communication, cognition, physical

Alternative
Augmentative
Communication/
Objects of
reference/ PECS

PRIORITY ONE: To secure the best possible outcomes for pupils by strengthening	leadership
skills of all stakeholders	

Targets	Success criteria
A. To redevelop and strengthen the Senior Leadership team (SLT)	A.1. Phases/Area leaders effectively leading their defined areas.
B. To further develop the range of skills and understanding of the Governing Body	 Curriculum leaders confident in the leadership of their subject area(s) Redefine roles within leadership team to include new phases Leaders and School Business Manager.
C. To further develop and define the role of Teaching Assistant and the valuable leadership roles they play across the school.	 Governors vacancies filled and effectiveness of governing boards reviewed. There has been an increase in the profile of the Governing Boards Governors have links with other governing boards
D. To extend collaborative leadership and working with other schools	 C. 1. Redefine responsibilities of Teaching Assistants (TA) in light of the new government standards and ensure use of individual strengths to meet needs of school.
	 To further collaboration through the Federation of Derbyshire Special Schools To increase collaborative working through the memberships of
Manitaring and avaluation of augustos aritaria	4Derbyshire Teaching School Alliance

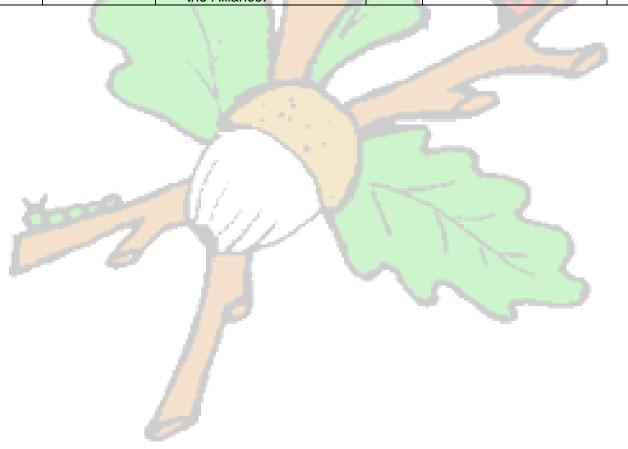
Monitoring and evaluation of success criteria

Monitoring is the responsibility of the Headteacher and Governing Body. Action plans will be implemented and evaluated on a regular basis. All staff have a role in action plan development and evaluation.

ACTIONS (What do you want to change or improve?)	DELEGATED TO	RESOURCES Training/ Costing	EVIDENCE NEEDED	COMPLETION DATE	WHAT IS THE INTENDED IMPACT ON PUPILS AND THEIR LEARNING?	FINAL OUTCOME – What was the impact for pupils?
A. 1. Phases leader head area teams for Communication/PSHE / Physical development 2. Curriculum	Head	NPQML / equivalent Cover costs	 Each area has an audit and action plan in place. Phases leaders to complete NPQML training. Minutes from team meetings Curriculum files fully 	May 2016	All phases and subjects are well led ensuring that pupils access a broadly balanced curriculum, based on professional understanding of strengths and areas for development. All subjects are well led	
leaders confident in the leadership of their subject area(s)		meeting time	operational with all contents in place. Coordinators have an audit and appropriate action plan in place	2015	ensuring that pupils access a broadly balanced curriculum, based on professional understanding of strengths and areas for development.	
Governors vacancies filled and effectiveness of governing boards reviewed.	Chair of Governors	Induction training. Recruitment time. Focussed training	 Governors meeting attended by a full complement of Governors Skills matrix illustrate breadth in strengths and understanding of Governing Board Focused training attended to address areas for development. 	July 2016	The leadership of the school are challenged appropriately to ensure financial probity and high standards in achievement, teaching and learning and safeguarding.	
2. There has been an increase in the profile of the Governing Boards.	Chair of Governors		Governors to ensure that they are represented and actively promote Governors work at school events.	July 2016	All stakeholders to have an understanding of the role of the Governing Board and how they can represent	

3. Governors have links with other governing boards.	Chair of Governors	<u></u>	Covernors to attend network meeting and training events with other special schools governors	July 2016	stakeholders' views in school improvement to ensure the needs pf pupils are met effectively. > Governors to share good practice across schools and future planning to reflect learning.	
C.						
1. Redefine responsibilities of Teaching Assistants (TA) in light of the new government standards and ensure use of individual strengths to meet needs of school.	Head	Government report on standards for Teaching Assistants.	 All staff aware of new standards and TAs to have assessed themselves against these new standards. TA specialist skills audit in place and strength developed appropriately 	May 2016	 ➤ TAs have clear guidance on expected standards and how this relates to our school/pupils' needs. ➤ TAs have clear understanding of how they work in relation to standards and areas for professional development.	
D						
To further collaborative working through the Federation of Derbyshire Special Schools	Head	Head meetings. Staff meeting and professional development opportunities as identified.	 All staff aware of Federation and accessing training and support as appropriate. Joint school activities and training identified through the year on a single calendar. 	May 2016	 School calendar for training and cross-school support related to identified school improvement needs. All school staff has an understanding and contributes to work of the federation. 	

2. To increase	Head	Meeting with	\triangleright	Head and Deputy to take	July	➤ Leadership of school
collaborative		alliance and		part in Leadership review	2016	to be effective in
working through		staff meetings		and develop appropriate		providing the pupils
the memberships		as identified in		action plan.		with a high quality
of 4Derbyshire		action	>	Head report on leadership		education, which is
Teaching School		planning		reviews of partner	1. F	reflective and well
Alliance				school(s)	4 17	informed.
			>	Head to take part in	- 17	> School improvement
				strategic planning for	11	planning reflects
				Alliance and action plan	57	national and local
		/	L	for development to be in	7	educational climate
		1	Α.	place with clearly defined		and pupils needs.
		7		role of Alfreton Park within		
				the Alliance.		Jan 1994



PRIORITY TWO: To secure the best possible outcomes for pupils by improving quality of teaching, learning and assessment

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- **A.** To ensure that marking and feedback is consistent effective in supporting pupils learning across the school.
- **B.** To ensure that all 6th form pupils have a clear pathway planned for obtaining accreditation/qualifications through ASDAN/ AQA which relate to their future aims.
- **C.** To develop a Communication Team to ensure that all pupils access suitable communication teaching strategies/communication aids to maximise their ability to communicate effectively.
- **D.** New Physio / MOVE Team ensure that pupils access suitable programmes and equipment to maximise physical abilities.
- E. Review phonics and reading teaching across the school
- **F.** Review teaching of Science teaching and implement a suitable action plan to improve progress across the school.
- **G.** Review of person centred planning and ensure that pupils have a long term plan
- H. Capture data for all foundation subjects in line with the new National Curriculum through B squared assessment.

Success criteria

- A. Reviewed marking and feedback effectiveness and good practice shared.
- **B.** 1. All 6th form pupils to have an accreditation/qualification pathway plan which related to their person centred plan.
 - 2. Post 16 networks effective in ensuring consistent approaches and effective progression through key stages/placement
- C. Communication Team in place and ensures that all pupils access suitable communication teaching strategies/communication aids to maximise their ability to communicate effectively.
- **D.** Physical development team in place and ensure that pupils access suitable programmes and equipment to maximise physical abilities.
- **E.** Phonics (including Letters and Sounds) is taught consistently and effectively across the school as is appropriate.
- F. 1. Improved progress is made in science.
 - 2. Observations of lessons in science is consistently at least good.

G.

- 1. Effective Education Health and Care Plans (EHC) in place for all students with appropriate support for all agencies.
- 2. Pupils to have clear person centred plans for next stage in learning with individual goals that reflects their interests, strengths, barriers to learning and long-term aspirations.

Н.

- 1. Pupils have full assessments of level in all foundation subjects in Key Stage 1-4.
- 2. Coordinators to be aware of level and use them as appropriate to inform judgements

Monitoring and evaluation of success criteria

Monitoring is the responsibility of the Headteacher and Governing Body. Action plans will be implemented and evaluated on a regular basis. All staff have a role in action plan development and evaluation.

ACTIONS (What do you want to change or improve?)	DELEGATED TO	RESOURCES Training/ Costing	EVIDENCE NEEDED	COMPLETION	WHAT IS THE INTENDED IMPACT ON PUPILS AND THEIR LEARNING?	FINAL OUTCOME – What was the impact for pupils?
Review marking and feedback strategies and effectiveness	Rhys	QDD moderation. Teacher and Staff meetings	 Notes from meetings and moderated work samples. Good practice guidance. QDD feedback. Governors minutes. 	Dec 2015	Pupils access appropriate and consistently good quality marking and feedback that enables pupils to develop an understanding of how to improve their work.	
1. All pupils in post 16 to have an accreditation/ qualification pathway that relates to their person centred planning 2. Post 16 Lead teacher to establish effective links with other Special school 6th form providers/ colleges	Emma S	ASDAN /AQA fees. Staff meeting time.	 Individual records for pupils which illustrate their chosen pathway and how this relates to their person centred plans Action plan to improved coordination and communication between providers. Network meeting in place with other special schools and colleges 	July 2016 July 2016	 Individual pupils have a plan in place which links person centred plan, previous learning, future aims and accreditation /qualifications. Pupils benefit from greater continuity and progression in curriculum and teaching provision. 	
Improved transition			Transition plans and documents	May 2016	 Reviewed transition planning for pupils entering the post 16 	

C. Communication Team to ensure that individual pupils access appropriate communication	Josie	Team meeting / staff meetings /multi agency	Meeting minutes. Pupils' communication passport to include TEACCH / PECS/ ECLAN /Eye Gaze/ Switch use as	May 2016	department and moving on to colleges/ other providers. All pupils use strategies and communication aids to ensure that they communicate as	
strategies and aids.		meetings	appropriate.	U	effectively as possible.	
D.						
Physical Development Team to be developed to ensure that all pupil access suitable programmes and equipment.	Marie /Heather	Team meeting / staff meeting/ Multi agency meetings	MOVE records. Physio programmes. Manual Handling plans. Minutes of meetings. Contributions to annual reviews.	May 2016	Pupils physical development needs are accurately accessed and suitable programmes are effectively supported to maximise pupil attainment	
E.						
Review teaching of phonics including Letters and Sounds	Amy /Rhys	Teacher/staff meeting and curriculum time. Whole school training. INSET day	Lesson plans and evaluations. Audit and action plan. INSET feedback and guidance notes. End of year progress data.	July 2016	Pupils accessing appropriate high quality teaching and making good progress	
F.						
Improve progress in science across the school	Rhys	Teaching and Whole school meetings	Audit, action plan and guidance. End of year progress data.	July 2016	Pupils overall progress has improved compared to last year	
G						
1. Effective Education Health and Care Plans (EHC) in place for all students with	Cheryl /office	Teacher meetings/ Multi agency meeting	EHC plans	July 2017	Pupils receive suitable support from all agencies as needed to promote educational progress and wellbeing.	

appropriate support for all agencies.				Á		_	
2. Pupils to have clear person centred plans for next stage in learning with individual goals that reflects their interests, strengths, barriers to learning and long-term aspirations.	Cheryl / Class teachers	Teacher meetings/ Parent meetings	Person centred plans Parental feedback		July 2016	All pupils have detailed person centred plans that reflect their interests, strengths, barriers to learning and long term aspirations	



PRIORITY THREE: To secure the best possible outcomes for pupils by improving personal development, behaviour and welfare

Targets	Success criteria
 A. Improve the use of behaviour data analysis to inform functional analysis and monitor progress. B. All staff to access suitable safeguarding, Prevent and WRAP training in light of latest guidance. C. Review and update PSHE curriculum including Sex and Relationships Education, E Safety and anti-bullying. 	 Review recording and processing if behaviour monitoring. Develop system for monitoring progress in behaviour through data analysis

Monitoring and evaluation of success criteria

Monitoring is the responsibility of the Headteacher and Governing Body. Action plans will be implemented and evaluated on a regular basis. All staff have a role in action plan development and evaluation.

	ACTIONS (What do you want to change or improve?)	DELEGATED TO	RESOURCES Training/ Costing	EVIDENCE NEEDED	COMPLETION DATE	WHAT IS THE INTENDED IMPACT ON PUPILS AND THEIR LEARNING?	FINAL OUTCOME – What was the impact for pupils?
A.							
1.	Review recording and processing if behaviour monitoring.	Emma and Cheryl	INSET training / staff meetings	 Behaviour records and analysis reports Individual behaviour support plans 		Behaviour supports reflects a more in-depth understanding	
2.	Develop system for monitoring progress in behaviour through data	Emma and Cheryl	Meeting time	Data analysis and reports		Data analysis show improvement in pupils' behaviour with reduction in frequency/intensity of	

analysis			A		incidents.	
B.						
All staff to have accessed suitable safeguarding, Prevent and WRAP training as appropriate.	Cheryl, Sharon and Rhys	INSET day and staff meeting time	Training records and certificates	Dec 2016	Pupils access a safe and protective leaning environment	
C.						
Pupils to access effective and appropriate curriculum for Sex and Relationships education.	Lisa	Curriculum time, Teacher meetings. Parent meeting	 Curriculum document Lesson plans Guidance notes for staff and parents 	Dec 2015	Pupils access a comprehensive and appropriate curriculum for Sex and relationship education	
2. Pupils and staff to have greater understanding of E safety and how to keep themselves safe.	Josie	Management time. Teacher meeting time. Parent meeting.	 E safety guidance. Copies of training for staff/ parents. Lesson plans and evaluation 	Feb 2016	Pupils have an understanding of how to keep themselves safe on the internet.	
School to have achieved STOP award for antibullying.	Lisa	Curriculum time, assembly time, teacher meeting and school council time	 STOP award Action plan and meting notes 	May 2016	Pupils feel safe and know what to do if they are bullied.	
4. School Council representatives to make regular contributions to Governors	Lisa/ Cheryl	School council and governor meetings.	Minutes of meetings.	July 2016	Pupils views are included on school improvement planning.	

PRIORITY FOUR: To secure the best possible outcomes for pupils by developing adequate premises and resources

Targets	Success criteria
A. New Warm water pool to be completed B. New classroom space to be developed C. Playground areas to be redeveloped D. Deer shed refurbishment completed E. Secure a new minibus	A. Pupils accessing an effective water based learning curriculum B. New classrooms developed on Bingham House site C. On completion of pool and classroom development review and redevelop playground areas as appropriate D. Deer shed refurbishment to be completed with use for school as appropriate. E. Purchase a replacement mini-bus

Monitoring and evaluation of success criteria

Monitoring is the responsibility of the Headteacher and Governing Body. Action plans will be implemented and evaluated on a regular basis. All staff have a role in action plan development and evaluation.

SCHOOL SELF EVALUATION POLICY AND PRACTICE

Alfreton Park Community Special School is committed to self-review and self-improvement through a systematic process of self-evaluation.

The school maintains a Self-Evaluation Summary (SES) which is based on analysis of pupil achievement and progress data, observations and evaluation of Teaching and learning and rigorous self- evaluation using the OFSTED headings and evaluation schedule.

This self-evaluation is crucial to effective school improvement planning

Why have a self-evaluation process?

- 1. To give us evidence on which to base our judgements about the school and its future direction.
- 2. To recognise and celebrate good practice.
- 3. To raise the performance of the school and its pupils a characteristic of "improving schools" is good self-evaluation processes.

- 4. To help us fulfil our leadership role and extend this role to other staff such as subject leaders, support staff, governors, etc.
- 5. To develop more reflective practice.
- 6. To assess value for money in the allocation of resources in line with Ofsted.

Who should be involved?

All stakeholders need to be involved in evaluating the school to make it effective, these include the:

- Senior Leadership Team
- Middle Leaders
- All Staff
- Governors
- Pupils
- Parents
- External Advisers (School Improvement Partners)

Ofsted - key Issues May 2013

- Some teaching does not include enough use of symbols or other communication aids to help pupils understand and learn.
- Pupils with profound and multiple learning difficulties do not have enough chance to be taught and learn quietly, without distraction.
- A small amount of whole-class teaching does not fully include every pupil all the time.
- The governing body does not always challenge school leaders about the information they are given.
- The governing body has not recently shared in the development of the long-term vision for the school, and many parents and carers do not understand its work.



SCHOOL SELF ASSESSMENT SCHEDULE	Autumn	Spring	Summer	
Resource Management Committee (Govs)	Agree priorities action plans	Review SIP priorities and ensure budget in place to facilitate	Monitor standards pupil progress and provide guidance	
SLT	School Self Evaluation Summary [SES] – Achievement & Surveys & Data Complete work scrutiny Individual Teacher target setting for class discussions with SLT Monitor standards pupil progress and provide guidance Governors to approve new School Improvement Plan (SIP)	SES – Leadership and Management Monitor pupil progress through focussed discussions (Middle leaders Level) Complete work scrutiny Individual Teacher target monitoring discussions with SLT	SES – Check & update Complete work scrutiny Individual Teacher target assessment discussions with SLT Monitor standards pupil progress against national progression guidance and provide appropriate direction to staff. SIP full review	
CPD team	Training planning guided by SIP and Performance Management objectives. Induction planning Medical, safeguarding and H&S update training Report to Governors	CPD review and review of PM objectives Report to Governors Induction planning	Training planning guided by SIP Report to Governors Induction planning	
Performance Management	All staff select targets	Review	Completion of cycle & observations	
Classroom Observations	School focus from Science	School focus from Reading /phonics	School focus from Communication	
SIP	New SIP Completed and shared with Governors and staff	Review Strategic planning briefing and dialogue	Reviewed by all staff to identify next priorities	
Pupil target setting	Individual & school targets set	Review of progress towards targets	Assessment & evaluation of progress and achievements Identification of areas to improve	
QDD with LEA Inspector	Draft SIRR & Collection of data	SIRR & dialogue	QDD Summer review	
IEPs	October - new & reviewed	February – new and reviewed	May – new and reviewed	

Annual Plan

AUTUMN TERM 2015		SPRING	TERM 2016	111	SUMMER 2016	
Share new SIP	Coordinator briefings/ Evaluate and prepare next SIP			Coordinator briefings /Review progress towards SIP		
Performance Management /	Assessment preparation			Assessment and Target setting		
Moderation	Moderation			Moderation/ analysis of P levels		
Curriculum review: Science	Curriculum review: Phonics and Reading		Sharing of good practice			
Development of Coordinato	Review of role of TAs		Non-negotiables in communication			
Review of Person centred planning		Revisit curriculum long term plans and personalised learning		Review of Coordinators role		
Data/Behaviour tracking use			Class sharing of information			
Xmas prep				Planning for next year/transitions		
	VI		17	1		
Observations: Science		Observations – Reading /Phonics		Observations - Communication		
TA –	-	TA –		~ ~	TA-	
INSET DAY1 07 /09/15	INSET DAY 2 08/0	09/15	INSET DAY 3 23/10 /15	INSET	DAY 4 02/11 /15	INSET DAY 5 29/04 /16
ANNUAL BRIEFINGS - inc. midday staff – Safeguarding,H&S	Medical - Update	training	PROACT-SCIPr-uk®		Phonics	PE – Lea Green

TERM DATES

2015 / 2016

Autumn Term 1 Half-term

Autumn Term 2

Spring 1 Half-term Spring 2

Easter holidays Summer 1 Half-term

Summer 2 Summer Holiday Monday 7th September 2015 Monday 26th October 2015 Monday 2nd November 2015

Monday 4th January 2016 Monday 15th February 2016

Monday 22nd February 2016

Friday 25th April 2016 Monday 11th April 2016 Monday 30th May 2016

Monday 6th June 2016

Wednesday 27th July 2016

Friday 23rd October 2015

Friday 30th October 2015

Friday 18th December 2015

Friday 12th February 2016

Friday 19th February 2016

Thursday 24th March 2016

Friday 8th April 2016

Friday 27th May 2016

Friday 3rd June 2016

Tuesday 26th July 2016

Monday 5th September 2016

INSET DAYS: 07/09/2015, 08/09/2015, 23/10/2015, 02/11/2015, 29/04/2016

Bank Holidays

- 25 and 28 December 2015
- 1 January 2016
- 25 March 2016
- 28 March 2016
- 2 May 2016
- 30 May 2016
- > 29 August 2016